



LEADING GLOBAL SUPPLY CHAINS

Strategies for Success



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EVP Supply Chain-QSCC

- Native Texan, grew up in the Dallas area
- 20 years leading manufacturing operations and supply chains across multiple organizations
- Currently lead the Wendy's supply chain at QSCC both domestically and internationally
- ~\$5+ Billion in annual spend responsibility





SUPPLY CHAIN 2025

Within QSR

- US Beef prices have increased over 14-16% in 2025
- Shifting consumer mindset: value price points, options featuring protein, chicken wars are alive and well
- Global Trade Wars/Tariff Impacts
- Political unrest causing supply chain disruptions
- Sustainable foods and packaging





EFFECTIVE SUPPLY CHAINS

- Today supply chains are a constant discussion point in organizations
- Organizations are placing more emphasis on developing supply chains that are highly adaptable and a point of difference from their peers
- Since COVID, long supply chains have become the most vulnerable to impacts from: Global trade wars, labor issues, regional conflicts, etc
- AI is allowing organizations to trim their inventories, cut out additional legs in the supply chain and mine reports for cost; allowing for deployment of resources in more impactful areas





LEADING IN TODAY'S SPEED OF CHANGE

- Developing strategies to pivot as market and consumer behaviors change: Meet the consumer where they're at, Innovate product offerings
- Removing roadblocks both internally and externally
- Developing a joint business plan with all stakeholders in the supply chain
- Encouraging your team to challenge the status quo
- How does the consumer fit in your supply chain thought process
- Sustainability's impact on decision making





DEVELOPING THE NEXT GENERATION

- Take the time to invest in your team
- Encourage the team to ask questions, bring new ideas
- Develop key metrics that are achievable that allows for growth
- A strong culture is key to winning
- Find those next leaders in your team and encourage them to find someone to mentor
- Leverage AI to take on the task that suck time out of the day



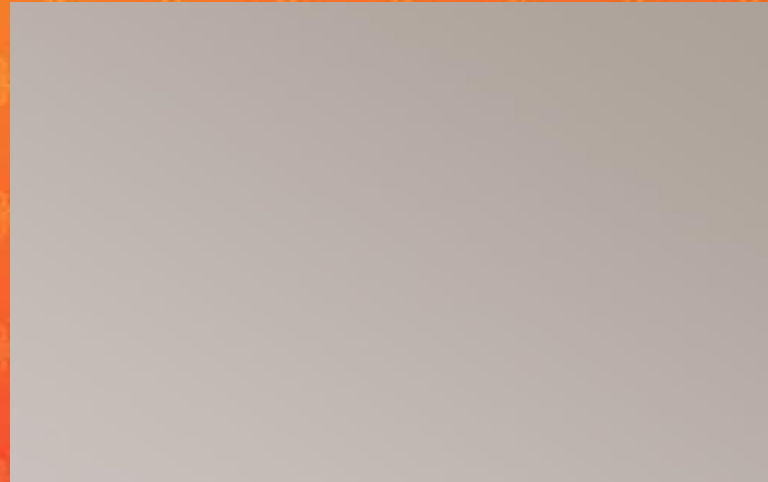
TABLE DISCUSSIONS

- What roadblocks does your team face today and how do you help remove them
- Supply Chain challenges seem to be more complex then ever, how do we highlight the work your teams do to navigate these challenges in a positive manor
 - How do you manage global supply challenges in your organization
 - How has your emphasis on supply chains changed over the past 5 year
 - It what ways does your organization utilize AI for supply chain related activities
- Do you do joint business planning with external organizations such as suppliers or other groups



THANK YOU

Sub-Title



THANK YOU

